

ACH CHILD AND FAMILY SERVICES AND AFFILIATES

**COMBINED FINANCIAL STATEMENTS AND
SUPPLEMENTARY INFORMATION**

YEARS ENDED DECEMBER 31, 2017 AND 2016

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
TABLE OF CONTENTS
YEARS ENDED DECEMBER 31, 2017 AND 2016**

| | |
|--|-----------|
| INDEPENDENT AUDITORS' REPORT | 1 |
| COMBINED FINANCIAL STATEMENTS | |
| COMBINED STATEMENTS OF FINANCIAL POSITION | 3 |
| COMBINED STATEMENTS OF ACTIVITIES | 4 |
| COMBINED STATEMENTS OF FUNCTIONAL EXPENSES | 6 |
| STATEMENTS OF CASH FLOWS | 8 |
| NOTES TO COMBINED FINANCIAL STATEMENTS | 9 |
| INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH <i>GOVERNMENT AUDITING STANDARDS</i> | 26 |
| INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE AND THE UGMS STATE OF TEXAS SINGLE AUDIT CIRCULAR | 28 |
| SCHEDULE OF FINDINGS AND QUESTIONED COSTS ON FEDERAL AND STATE AWARDS | 30 |
| SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS | 32 |
| NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS | 33 |
| INDEPENDENT AUDITORS' REPORT ON COMBINING INFORMATION | 34 |
| SUPPLEMENTARY INFORMATION | |
| COMBINING STATEMENT OF FINANCIAL POSITION | 35 |
| COMBINING STATEMENT OF ACTIVITIES | 36 |

INDEPENDENT AUDITORS' REPORT

Board of Directors
ACH Child and Family Services and Affiliates
Fort Worth, Texas

Report on the Financial Statements

We have audited the accompanying combined financial statements of ACH Child and Family Services and Affiliates (ACH) which comprise the combined statements of financial position as of December 31, 2017 and 2016, and the related combined statements of activities, cash flows, and functional expenses for the years then ended, and the related notes to the combined financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of combined financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the combined financial position of ACH Child and Family Services and Affiliates as of December 31, 2017 and 2016, and the combined changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Our audits were conducted for the purpose of forming an opinion on the combined financial statements as a whole. The accompanying schedule of expenditures of federal and state awards, as required by the Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, is presented for purposes of additional analysis and is not a required part of the combined financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the combined financial statements. The information has been subjected to the auditing procedures applied in the audit of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or the combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the combined financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 20, 2018, on our consideration of ACH's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of ACH Child and Family Services and Affiliates' internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering ACH's internal control over financial reporting and compliance.



CliftonLarsonAllen LLP

Fort Worth, Texas
September 20, 2018

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
COMBINED STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2017 AND 2016**

| ASSETS | <u>2017</u> | <u>2016</u> |
|---|------------------------------|------------------------------|
| Cash and Cash Equivalents | \$ 4,357,873 | \$ 2,202,446 |
| Restricted Cash | 2,342,142 | 215,082 |
| Cash Restricted for Capital Improvements | 20,000 | 1,170,000 |
| Grants and Program Receivable, Net of Allowance for Doubtful Accounts of \$285,813 and \$160,212, respectively | 9,375,558 | 7,296,855 |
| Accrued Interest Receivable | - | 52,188 |
| Other Receivables | 32,500 | 196,436 |
| Due From Investment Custodian | - | 2,950,000 |
| Prepaid Expenses | 179,459 | 133,695 |
| Promises to Give, Net of Discount \$84,009 and \$102,322, Respectively | 894,491 | 1,281,964 |
| Investments - Publicly Traded/Listed Securities | 47,806,936 | 35,731,203 |
| Investments - Nonpublicly Traded | 17,171,227 | 15,544,842 |
| Mineral Interests and Real Estate, Net | 19,993,619 | 22,387,326 |
| Beneficial Interest in Trust | 10,937,144 | 9,729,095 |
| Note Receivable | 9,771,940 | 9,070,750 |
| Property and Equipment, Net | <u>29,999,737</u> | <u>25,144,924</u> |
| Total Assets | <u><u>\$ 152,882,626</u></u> | <u><u>\$ 133,106,806</u></u> |
| LIABILITIES AND NET ASSETS | | |
| LIABILITIES | | |
| Accounts Payable and Accrued Liabilities | \$ 7,496,779 | \$ 5,061,285 |
| Line of Credit | 4,813,652 | 2,450,124 |
| Notes Payable | 13,940,000 | 13,000,000 |
| Debt Issuance Costs, Unamortized Portion | (560,462) | (7,120) |
| Total Liabilities | <u>25,689,969</u> | <u>20,504,289</u> |
| NET ASSETS | | |
| Unrestricted: | | |
| Undesignated | 39,485,448 | 33,152,862 |
| Board Designated Endowment | <u>84,288,079</u> | <u>76,110,297</u> |
| | 123,773,527 | 109,263,159 |
| Temporarily Restricted | 2,470,263 | 2,390,491 |
| Permanently Restricted | <u>948,867</u> | <u>948,867</u> |
| Total Net Assets | <u>127,192,657</u> | <u>112,602,517</u> |
| Total Liabilities and Net Assets | <u><u>\$ 152,882,626</u></u> | <u><u>\$ 133,106,806</u></u> |

See accompanying Notes to Combined Financial Statements.

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
COMBINED STATEMENTS OF ACTIVITIES
YEARS ENDED DECEMBER 31, 2017 AND 2016**

| | 2017 | | | Total |
|---|-----------------------|---------------------------|---------------------------|-----------------------|
| | Unrestricted | Temporarily Restricted | Permanently Restricted | |
| PUBLIC SUPPORT | | | | |
| Contributions | \$ 1,187,053 | \$ 2,777,914 | \$ - | \$ 3,964,967 |
| Capital Campaign Contributions | - | 1,168,313 | - | 1,168,313 |
| Estates and Trusts | 125,000 | - | - | 125,000 |
| Special Events, Net of Direct Costs of \$125,035 and \$72,373 Respectively | 194,030 | - | - | 194,030 |
| Total Public Support | <u>1,506,083</u> | <u>3,946,227</u> | - | <u>5,452,310</u> |
| REVENUE AND INVESTMENT RETURNS | | | | |
| Program Service Fees | 52,850,636 | - | - | 52,850,636 |
| Government Grant Income | 450,095 | - | - | 450,095 |
| Rental and Other Income | 377,158 | - | - | 377,158 |
| Interest and Other Income | 197,073 | - | - | 197,073 |
| Mineral and Real Estate Properties, Net | 3,853,108 | 47,504 | - | 3,900,612 |
| Investment Income, Net | 345,541 | 4,308 | - | 349,849 |
| Realized and Unrealized Gains(Losses) on Investments, Net | 7,040,604 | 112,546 | - | 7,153,150 |
| Realized Gain on Sale of Assets | 2,002,445 | - | - | 2,002,445 |
| Gain on Forgiveness of Debt | 3,889,957 | - | - | 3,889,957 |
| Realized Gain(Loss) on Disposition, Net | 26,577 | - | - | 26,577 |
| Forgiveness of Receivable Due From BOA Investment Fund III - See Note 8 | (9,157,108) | - | - | (9,157,108) |
| Forgiveness of Payable Due To BOA CDE 3 - See Note 12 | 9,157,108 | - | - | 9,157,108 |
| Change in Value of Beneficial Interest in Trust Assets | 1,652,976 | - | - | 1,652,976 |
| Total Revenues and Investment Returns | <u>72,686,170</u> | <u>164,358</u> | - | <u>72,850,528</u> |
| NET ASSETS RELEASED FROM RESTRICTIONS | | | | |
| Release of Program Restrictions | 612,500 | (612,500) | - | - |
| Release of Capital Expenditure Restrictions | 3,418,313 | (3,418,313) | - | - |
| Total Released from Restrictions | <u>4,030,813</u> | <u>(4,030,813)</u> | - | <u>-</u> |
| Total Public Support, Revenue and Investment Returns | <u>78,223,066</u> | <u>79,772</u> | - | <u>78,302,838</u> |
| EXPENSES | | | | |
| Program Services | 58,117,110 | - | - | 58,117,110 |
| General and Administrative | 4,124,843 | - | - | 4,124,843 |
| Fundraising | 1,470,745 | - | - | 1,470,745 |
| Total Expenses | <u>63,712,698</u> | - | - | <u>63,712,698</u> |
| CHANGE IN NET ASSETS | 14,510,368 | 79,772 | - | 14,590,140 |
| Net Assets - Beginning of Year | 109,263,159 | 2,390,491 | 948,867 | 112,602,517 |
| NET ASSETS - END OF YEAR | <u>\$ 123,773,527</u> | <u>\$ 2,470,263</u> | <u>\$ 948,867</u> | <u>\$ 127,192,657</u> |

See accompanying Notes to Combined Financial Statements.

2016

| Unrestricted | Temporarily Restricted | Permanently Restricted | Total |
|-----------------------|------------------------|------------------------|-----------------------|
| \$ 653,068 | \$ 347,828 | \$ - | \$ 1,000,896 |
| - | 4,735,000 | - | 4,735,000 |
| 125,000 | - | - | 125,000 |
| 172,401 | - | - | 172,401 |
| <u>950,469</u> | <u>5,082,828</u> | <u>-</u> | <u>6,033,297</u> |
| 47,650,946 | - | - | 47,650,946 |
| 398,382 | - | - | 398,382 |
| 384,899 | - | - | 384,899 |
| 627,402 | - | - | 627,402 |
| 3,413,061 | 59,261 | - | 3,472,322 |
| 558,983 | 9,706 | - | 568,689 |
| 1,238,308 | 21,501 | - | 1,259,809 |
| 10,486,155 | - | - | 10,486,155 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 501,149 | - | - | 501,149 |
| <u>65,259,285</u> | <u>90,468</u> | <u>-</u> | <u>65,349,753</u> |
| 345,305 | (345,305) | - | - |
| 2,465,000 | (2,465,000) | - | - |
| <u>2,810,305</u> | <u>(2,810,305)</u> | <u>-</u> | <u>-</u> |
| 69,020,059 | 2,362,991 | - | 71,383,050 |
| 52,310,826 | - | - | 52,310,826 |
| 4,017,625 | - | - | 4,017,625 |
| 1,070,671 | - | - | 1,070,671 |
| <u>57,399,122</u> | <u>-</u> | <u>-</u> | <u>57,399,122</u> |
| 11,620,937 | 2,362,991 | - | 13,983,928 |
| 97,642,222 | 27,500 | 948,867 | 98,618,589 |
| <u>\$ 109,263,159</u> | <u>\$ 2,390,491</u> | <u>\$ 948,867</u> | <u>\$ 112,602,517</u> |

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
COMBINED STATEMENTS OF FUNCTIONAL EXPENSES
YEARS ENDED DECEMBER 31, 2017 AND 2016**

| | 2017 | | | |
|--|---------------------|----------------------------------|--------------|---------------|
| | Program Services | General and Administrative | Fundraising | Total |
| ACH Child and Family Services | | | | |
| Salaries and Wages | \$ 7,980,103 | \$ 1,626,532 | \$ 767,218 | \$ 10,373,853 |
| Payroll Taxes and Employee Benefits | 2,004,078 | 629,067 | 130,113 | 2,763,258 |
| Total Personnel Expense | 9,984,181 | 2,255,599 | 897,331 | 13,137,111 |
| Occupancy and Maintenance | 936,189 | 371,351 | 22,328 | 1,329,868 |
| Vehicles | 310,171 | 60,323 | 1,246 | 371,740 |
| Insurance and Taxes | 130,445 | 44,699 | 3,103 | 178,247 |
| Food, Clothing and Supplies | 378,704 | 64,775 | 10,590 | 454,069 |
| Medical | 15,621 | 117 | - | 15,738 |
| Youth Activities | 45,195 | - | 9,008 | 54,203 |
| Education | 7,298 | - | - | 7,298 |
| Family Assistance | 11,267 | 105 | - | 11,372 |
| Foster Care Expenses | 1,532,635 | - | - | 1,532,635 |
| Other Program and Training Expense | 760,465 | - | - | 760,465 |
| Development and Promotion | 10,041 | 99 | 8,824 | 18,964 |
| Outreach and Awareness | 88,543 | 93,540 | 93,350 | 275,433 |
| Contract Services | 711,280 | 269,597 | 34,288 | 1,015,165 |
| Audit and Legal Services | 165 | 113,068 | - | 113,233 |
| Staff Development and Travel | 212,926 | 84,959 | 13,690 | 311,575 |
| Board Development | - | 12,743 | - | 12,743 |
| Miscellaneous Expenses | 104,326 | 25,896 | 1,141 | 131,363 |
| Capital Project Expenses | 47,578 | 14,182 | 373,724 | 435,484 |
| Interest Expense | - | 74,695 | - | 74,695 |
| OCOK Provider Payments | 42,009,816 | - | - | 42,009,816 |
| Total Expenses Before Depreciation and Pass Through | 57,296,846 | 3,485,748 | 1,468,623 | 62,251,217 |
| Depreciation and Amortization | 350,024 | 43,505 | 2,122 | 395,651 |
| Total Expenses - ACH | 57,646,870 | 3,529,253 | 1,470,745 | 62,646,868 |
| All Church Home for Children Foundation | | | | |
| Legal and Professional Services | - | 42,171 | - | 42,171 |
| Total Expenses - Foundation | - | 42,171 | - | 42,171 |
| ACH Landowner | | | | |
| Legal and Professional Services | - | 24,337 | - | 24,337 |
| Interest Expense | - | 73,360 | - | 73,360 |
| Bank Fees | - | 4,300 | - | 4,300 |
| Depreciation and Amortization | 363,270 | 300,779 | - | 664,049 |
| Total Expenses - ACH Landowner | 363,270 | 402,776 | - | 766,046 |
| ACH Landowner II | | | | |
| Legal and Professional Services | - | 53,354 | - | 53,354 |
| Interest Expense | - | 46,338 | - | 46,338 |
| Depreciation and Amortization | 106,970 | 50,951 | - | 157,921 |
| Total Expenses - ACH Landowner II | 106,970 | 150,643 | - | 257,613 |
| Total Expenses - Combined | \$ 58,117,110 | \$ 4,124,843 | \$ 1,470,745 | \$ 63,712,698 |

See accompanying Notes to Combined Financial Statements.

2016

| Program Services | General and Administrative | Fundraising | Total |
|----------------------|----------------------------------|---------------------|----------------------|
| \$ 7,909,194 | \$ 1,393,448 | \$ 457,582 | \$ 9,760,224 |
| <u>1,812,750</u> | <u>606,385</u> | <u>69,231</u> | <u>2,488,366</u> |
| 9,721,944 | 1,999,833 | 526,813 | 12,248,590 |
| 992,677 | 297,365 | 14,721 | 1,304,763 |
| 137,248 | 27,510 | 9 | 164,767 |
| 118,595 | 36,841 | 3,383 | 158,819 |
| 360,069 | 98,035 | 11,999 | 470,103 |
| 14,559 | - | - | 14,559 |
| 38,816 | 4 | 2,783 | 41,603 |
| 3,533 | - | 130 | 3,663 |
| 20,390 | 66 | - | 20,456 |
| 1,778,598 | - | - | 1,778,598 |
| 365,667 | - | 175,830 | 541,497 |
| 11,104 | - | 10,651 | 21,755 |
| 157,479 | 135,087 | 120,982 | 413,548 |
| 440,806 | 469,097 | 28,885 | 938,788 |
| 1,635 | 117,188 | 168 | 118,991 |
| 345,402 | 126,144 | 11,463 | 483,009 |
| 23 | 11,363 | - | 11,386 |
| 181,297 | 20,336 | 3,050 | 204,683 |
| 126,534 | 44,500 | 157,088 | 328,122 |
| - | 99,342 | - | 99,342 |
| <u>36,664,409</u> | <u>-</u> | <u>-</u> | <u>36,664,409</u> |
| 51,480,785 | 3,482,711 | 1,067,955 | 56,031,451 |
| <u>416,529</u> | <u>30,785</u> | <u>2,716</u> | <u>450,030</u> |
| <u>51,897,314</u> | <u>3,513,496</u> | <u>1,070,671</u> | <u>56,481,481</u> |
| - | 5,365 | - | 5,365 |
| - | <u>5,365</u> | - | <u>5,365</u> |
| - | 10,000 | - | 10,000 |
| - | 172,113 | - | 172,113 |
| <u>413,512</u> | <u>316,651</u> | <u>-</u> | <u>730,163</u> |
| <u>413,512</u> | <u>498,764</u> | <u>-</u> | <u>912,276</u> |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| <u>\$ 52,310,826</u> | <u>\$ 4,017,625</u> | <u>\$ 1,070,671</u> | <u>\$ 57,399,122</u> |

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
COMBINED STATEMENTS OF CASH FLOWS
YEARS ENDED DECEMBER 31, 2017 AND 2016**

| | 2017 | 2016 |
|---|---------------|---------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Changes in Net Assets | \$ 14,590,140 | \$ 13,983,928 |
| Adjustments to Reconcile Change in Net Assets to Net Cash Provided (Used) by Operating Activities: | | |
| Net Realized and Unrealized Gain on Investments | (7,153,150) | (1,259,809) |
| Realized Loss (Gain) on Sale of Property and Equipment | (26,577) | (10,322,481) |
| Realized Gain on Property Held for Sale | (2,002,445) | - |
| Gain on Forgiveness of Notes Payable | (13,047,065) | - |
| Loss on Forgiveness of Notes Receivable | 9,157,108 | - |
| Noncash Change in Value of Beneficial Interest in Trust Assets | (1,208,049) | (93,021) |
| Bad Debt Expense | 120,303 | 178,050 |
| Depreciation Expense | 1,159,550 | 1,157,200 |
| Amortization Expense | 58,071 | 22,993 |
| Depletion Expense | 735,441 | 494,680 |
| (Increase) Decrease in Operating Assets: | | |
| Grants and Program Receivable | (2,199,006) | (2,420,823) |
| Other Receivables | 163,936 | (56,781) |
| Prepaid Expenses | (45,764) | 36,203 |
| Accrued Interest Receivable | 52,188 | - |
| Promises to Give | 387,473 | (469,628) |
| Increase (Decrease) in Operating Liabilities: | | |
| Accounts Payable and Accrued Liabilities | 2,435,494 | 40,525 |
| Contributions Restricted for Long-Term Purposes | (1,168,313) | (4,735,000) |
| Net Cash Provided (Used) by Operating Activities | 2,009,335 | (3,443,964) |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Purchases of Property and Equipment | (3,417,347) | (3,355,007) |
| Proceeds from Disposal | 33,214 | - |
| Proceeds from Sale of Property | - | 12,133,598 |
| Proceeds from Sale of Investments | 23,101,820 | 8,768,098 |
| Issuance of Notes Receivable to CDE | (9,771,940) | - |
| Purchase of Investments | (23,040,077) | (8,180,298) |
| Change in Cash Restricted for Property and Equipment | 1,150,000 | (1,150,000) |
| Net Cash Provided (Used) by Investing Activities | (11,944,330) | 8,216,391 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Net (Payments) Draws on Line of Credit | 2,363,528 | (9,450,658) |
| Increase in Restricted Cash | (2,127,060) | 89,468 |
| Proceeds from Issuance of New Market Tax Credit Notes | 11,297,054 | - |
| Debt Issuance Costs Paid | (611,413) | - |
| Proceeds from Contributions Restricted for: | | |
| Investment in Property and Equipment | 1,168,313 | 4,735,000 |
| Net Cash (Used) Provided by Financing Activities | 12,090,422 | (4,626,190) |
| NET INCREASE IN CASH AND CASH EQUIVALENTS | 2,155,427 | 146,237 |
| Cash and Cash Equivalents - Beginning of Year | 2,202,446 | 2,056,209 |
| CASH AND CASH EQUIVALENTS - END OF YEAR | \$ 4,357,873 | \$ 2,202,446 |
| SUPPLEMENTAL CASH FLOW INFORMATION | | |
| Interest Paid | \$ 148,055 | \$ 271,455 |
| Property and Equipment Purchased Through Issuance of Debt | \$ 2,642,946 | \$ - |

See accompanying Notes to Combined Financial Statements.

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 1 ORGANIZATION AND OPERATIONS

ACH Child and Family Services (ACH) was established in 1915 by the Women's Federation of Churches to receive and manage donations of cash and property, and to distribute resources exclusively for the purpose of caring for dependent and neglected children. ACH is a Texas nonprofit corporation dedicated to the prevention, intervention, and treatment of child abuse, neglect, and family separation.

The All Church Home for Children Foundation is a Texas nonprofit corporation, organized to hold, manage, solicit, receive, administer, and invest assets for the exclusive use, benefit, and support of ACH Child and Family Services (ACH) in a manner that is responsive to the needs and demands of ACH.

ACH Landowner is a Texas nonprofit corporation, organized to support its sole member, ACH Child and Family Services (ACH) by providing financial and other resources to assist ACH in achieving the fulfillment of its mission. Specifically, ACH Landowner will hold, develop, and lease certain real property to ACH to be used for administration and programs.

ACH Landowner II is a Texas nonprofit corporation, organized to support its sole member, ACH Child and Family Services (ACH) by providing financial and other resources to assist ACH in achieving the fulfillment of its mission. Specifically, ACH Landowner II will hold, develop, and lease the shelter, modular buildings, and cottages on the Wichita Campus to ACH to be used for administration and programs.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This summary of significant accounting policies of ACH is presented to assist in understanding ACH's combined financial statements. The combined financial statements and notes are representations of ACH's management who are responsible for their integrity and objectivity. These accounting policies conform to accounting principles generally accepted in the United States of America (U.S. GAAP) and have been consistently applied in the preparation of the combined financial statements.

Combined Financial Statements

The accompanying combined financial statements include the accounts of ACH Child and Family Services, All Church Home for Children Foundation, ACH Landowner, and ACH Landowner II (collectively, ACH), since they are financially interrelated organizations. Significant intercompany transactions and balances have been eliminated in the combination.

Financial Statement Presentation

ACH presents the combined financial statements in accordance with U.S. GAAP. As such, ACH is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. The fund groups are reported in the three classes of net assets as follows:

Unrestricted Net Assets - These funds have no external restrictions and can be used for any purpose designated by the board.

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016**

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial Statement Presentation (Continued)

Temporarily Restricted Net Assets - These funds generally represent funds for which the donor has limited the use of the funds by stipulating how or when the funds are to be used. The restrictions are satisfied either by passage of time or by actions of ACH.

Permanently Restricted Net Assets - These are funds that have been restricted by the donor and cannot be satisfied by the passage of time or by actions of ACH.

Use of Estimates

The preparation of combined financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

ACH considers only cash in banks and cash on hand as cash and cash equivalents. These cash equivalents are financial instruments that potentially subject ACH to concentrations of credit risk. ACH places its cash with high credit-quality financial institutions and periodically maintains deposits in amounts that exceed FDIC insurance coverage. Management believes the risk of incurring material losses related to this credit risk is remote.

Grants, Program Service Fees, and Accounts Receivable

ACH's receivables consist principally of program service fees and grants from governmental agencies. ACH utilizes the allowance method for recognition of bad debts. Based on management's assessment of the credit history of grantors, an allowance for doubtful accounts of \$285,813 and \$160,212 was deemed necessary as of December 31, 2017 and 2016, respectively. Bad debt expense was \$120,303 and \$178,050 for the years ended December 31, 2017 and 2016, respectively.

Contributions Received and Promises to Give

Contributions are recognized when unconditional commitments are received and recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions. Unconditional commitments which have been promised, but not yet received, are recorded as promises to give in the combined statement of financial position.

When a donor restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the combined statement of activities as net assets released from restrictions.

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property and Equipment

Expenditures for property and equipment in excess of \$2,500 and having a useful life of one year or more are capitalized and recorded on ACH's books at cost. Donations of significant property and equipment are recorded as support at their estimated fair value. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, ACH reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. ACH reclassifies temporarily restricted net assets to unrestricted net assets at that time.

Maintenance, repairs, and minor renewals are expensed as incurred. When assets are retired or otherwise disposed of, their cost and related accumulated depreciation are removed from the accounts. Resulting gains or losses are included in income.

Depreciation of property and equipment is computed on the straight-line basis over their estimated useful lives. The estimated useful lives range from five to thirty years. Depreciation expense for 2017 and 2016 amounted to \$1,159,550 and \$1,157,200, respectively.

Impairment of Long-Lived Assets

Management evaluates its long-lived assets for financial impairment whenever events or changes in circumstances indicate the carrying value of an asset may not be recoverable. An impairment loss is recognized when the estimated undiscounted future cash flows from the assets are less than the carrying value of the assets. Assets to be disposed of are reported at the lower of their carrying amount or fair value, less cost to sell. Management is of the opinion that the carrying amount of its long-lived assets does not exceed their estimated recoverable amount.

Income Taxes

ACH is organized as a nonprofit corporation under Section 501(c)(3) of the Internal Revenue Code. This section exempts ACH from taxes on income. Accordingly, no provision for income taxes has been made in the combined financial statements. The Internal Revenue Service had previously classified ACH as a private foundation; however, ACH was approved for public charity status beginning in year 2011. The All Church Home for Children Foundation, ACH Landowner, and ACH Landowner II are classified as public charities. Taxes are paid on net income earned from sources unrelated to the exempt purposes. Net income (loss) from unrelated business for the years ended December 31, 2017 and 2016 was estimated at approximately (\$88,000) and (\$17,000), respectively. Unrelated business income taxes of \$7,000 are accrued in the financials.

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Concentration of Credit Risk

Financial instruments which potentially subject ACH to concentrations of credit risk consist primarily of receivables from program services and amounts deposited in banks in excess of the Federal Deposit Insurance Corporation's insured limit.

Approximately 98% and 97% of total program receivables is due from one government agency as of December 31, 2017 and 2016.

One and two donor commitment(s) comprised 91% and 90% of the total balance of promises to give as of December 31, 2017 and 2016, respectively.

ACH currently invests in a variety of fixed income, equities, open and closed-end mutual funds and investment holding companies. Management believes diversity within the portfolio avoids significant concentration of credit risk with respect to these investments.

Investments and Fair Value

ACH follows FASB ASC No. 958-320. Under this section, investments in marketable securities with readily determinable fair values and all investments in debt securities are valued at their fair values in the combined statement of financial position. Investments in nonpublicly traded investment entities are recorded at fair value based on independent audits of these investment entities and their underlying investment securities. Investment income includes interest and dividends, net of investment expenses and is included in the combined statement of activities as increases in unrestricted net assets, unless the donor or law restricts the income or loss. Unrealized gains and losses are included in the change in net assets.

FASB ASC No. 820-10, *Fair Value Measurements*, establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three broad levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority, Level 2 inputs consist of other observable inputs (including quoted prices for similar securities, interest rates, prepayment spreads, credit risk, etc.) and Level 3 inputs have the lowest priority. ACH uses appropriate valuation techniques based on the available inputs to measure the fair value of its investments. When available, ACH measures fair value using Level 1 inputs because they generally provide the most reliable evidence of fair value.

Level 2 inputs are obtained on debt securities held which are not traded on a daily basis, and Level 3 inputs are used in determining the value of the investment partnership/hedge funds and the mineral interests and real estate owned by ACH that are not actively traded and significant other observable inputs are not available. Thus, the fair value of the mineral interests and real estate is equal to the lower of cost or estimated fair value of accumulated cost recovery. Investments in partnerships/hedge funds are carried at the audited net asset value of the investment. For certain investments in partnership/hedge funds which qualify as investment companies, ACH has elected to the use of NAV as a practical expedient for measurement of FMV.

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Mineral Interests and Real Estate

ACH's investments in real estate and mineral interests were acquired primarily by contribution and recorded at the estimated fair market value (cost) at the date of receipt. Market value is calculated by discounting future cash flows from estimated production and expected future market prices for the related minerals. These investments are carried at the lower of amortized cost or market value. Accordingly, the mineral interests have been amortized using an annual basis of 15% of the gross income generated by the interests.

Deferred Financing Costs

Deferred financing costs represent costs incurred in connection with the issuance of long-term debt. Such costs are being amortized over the term of the respective debt using the straight-line method, a method which approximates the effective interest rate method. At December 31, 2017 and 2016, deferred financing costs were \$611,413 and \$99,684. At December 31, 2017 and 2016, accumulated amortization of deferred financing costs was \$50,951 and \$92,564, respectively. Amortization expense related to the deferred financing costs was \$58,071 and \$22,993, respectively.

Donated Goods and Services

From time to time, ACH will receive donated goods, property, or other assets. These assets are recorded in the combined statement of financial position at their estimated fair value at the time of the gift. Revenue from such gifts is recognized as contributions in the combined statement of activities for the value of the asset. There were no gifts of property and equipment received during the years ended December 31, 2017 and 2016.

No amounts have been reflected in the combined financial statements for donated services since the services did not meet the criteria for recognition. However, a number of volunteers donate significant amounts of their time to ACH.

Functional Allocation of Expenses

The costs of providing program, fund-raising and supporting services have been summarized on a functional basis in the combined statement of functional expenses. Accordingly, certain costs have been allocated among the programs and fundraising activities benefited.

Reclassifications

Certain reclassifications have been made to the December 31, 2016 combining financial statements in order to present them in conformity with the December 31, 2017 combining financial statements. These reclassifications have no effect on net assets as previously reported.

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 3 NEW ACCOUNTING PRONOUNCEMENTS

The Organization has adopted the accounting guidance in the Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) No. 2015-03, *Interest – Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs*. ASU 2015-03 requires organizations to present debt issuance costs as a direct deduction from the face amount of the related borrowings, amortize debt issuance costs using the effective interest method over the life of the debt, and record the amortization as a component of interest expense. The effect of adopting the new standard decreased the debt issuance costs asset to zero and decreased the debt liability by \$30,113 as of January 1, 2016. The adoption of the standard has no effect on previously reported net assets. The ASU is effective for fiscal years beginning after December 15, 2015, with early adoption permitted. The ASU is retrospectively applied.

ACH has also elected to adopt the guidance in the Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) No. 2015-07. ASU 2015-07 allows for certain investments in qualified investment companies, which report assets at the net asset value of the underlying investments, to be reflected in the financial statements using Net Asset Value (NAV) as a practical expedient to the determination of Fair Market Value (FMV), and to exclude such measurements from the fair value leveling tables.

NOTE 4 RESTRICTED CASH

Restricted cash consists of funds held in trust for ACH to use for construction and improvements to certain real property to be used in future operations. The cash balances held in trust were \$2,342,142 and \$215,082 as of December 31, 2017 and 2016, respectively. These funds were held by JP Morgan Chase for the year ended December 31, 2017 and Bank of America/U.S. Trust for the year ended December 31, 2016, in accordance with certain debt instruments reflected in Notes 11 and 12 to the combined financial statements.

Cash Restricted for Capital Improvements consists of cash to be used for renovation of the basketball court and playground equipment.

NOTE 5 PROMISES TO GIVE

ACH recognizes unconditional promises to give as support in the period the promise to give is made and reports them as contributions in the statement of activities. Contributions that are expected to be collected in future years are recorded at the present value of the amount expected to be collected. The discount rate has been imputed at 2.0% which approximates the Organization's risk free borrowing rate at December 31, 2017 and 2016. At December 31, 2017 and 2016, all promises to give are considered fully collectible and no allowance for doubtful accounts has been estimated. Bad debt expense is reflected in the statement of functional expenses in Miscellaneous expense and is reflected separately in the statement of cash flows.

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 5 PROMISES TO GIVE (CONTINUED)

At December 31, 2017, promises to give are expected to be received as follows:

| <u>Year Ending December 31,</u> | <u>Amount</u> |
|--|-------------------|
| 2018 | \$ 172,500 |
| 2019 | 106,000 |
| 2020 | 100,000 |
| 2021 | 100,000 |
| 2022 | 100,000 |
| Thereafter | 400,000 |
| Total | <u>978,500</u> |
| Less: Present Value Discount | (84,009) |
| Promises to Give, Net Present Value Discount | <u>\$ 894,491</u> |

NOTE 6 INVESTMENTS

Publicly Traded/Listed Securities

Investments in publicly traded debt and equity securities as well as open and closed-end listed mutual funds are carried at fair market value and are comprised of the following as of:

December 31, 2017

| <u>Investment Description</u> | <u>Fair Market Value</u> | <u>Cost</u> | <u>Cumulative Unrealized Appreciation (Depreciation)</u> |
|---|------------------------------|----------------------|--|
| Short-Term Investment Funds | \$ 2,159,144 | \$ 2,159,144 | \$ - |
| Fixed Income Mutual Funds-Domestic | 11,508,891 | 11,589,619 | (80,728) |
| Equity Mutual Funds-Domestic | 10,442,614 | 8,614,399 | 1,828,215 |
| Equity Mutual Funds-International | 19,124,624 | 16,621,176 | 2,503,448 |
| Stocks-Domestic | 4,571,663 | 3,801,076 | 770,587 |
| Total Publicly Traded/Listed Securities | <u>\$ 47,806,936</u> | <u>\$ 42,785,414</u> | <u>\$ 5,021,522</u> |

December 31, 2016

| <u>Investment Description</u> | <u>Fair Market Value</u> | <u>Cost</u> | <u>Cumulative Unrealized Appreciation (Depreciation)</u> |
|---|------------------------------|----------------------|--|
| Short-Term Investment Funds | \$ 1,754,846 | \$ 1,754,846 | \$ - |
| Fixed Income Mutual Funds-Domestic | 7,527,174 | 7,827,506 | (300,332) |
| Equity Mutual Funds-Domestic | 6,767,183 | 5,312,532 | 1,454,651 |
| Equity Mutual Funds-International | 12,416,290 | 12,695,470 | (279,180) |
| Stocks-Domestic | 7,265,710 | 6,664,468 | 601,242 |
| Total Publicly Traded/Listed Securities | <u>\$ 35,731,203</u> | <u>\$ 34,254,822</u> | <u>\$ 1,476,381</u> |

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 6 INVESTMENTS (CONTINUED)

Nonpublicly Traded Securities

Investments in nonpublicly traded investment holding company entities are carried at fair value which is based on the net asset value calculated as a practical expedient from an independent audit of the entities and their underlying investment securities. Following are these nonpublicly traded investments as of:

December 31, 2017

| Hedge Fund Description | | Fair Value | Cost | Cumulative Unrealized Appreciation (Depreciation) |
|--|-----|----------------------|----------------------|--|
| Blackstone Tactical Opportunities Fund | (d) | \$ 1,398,696 | \$ 1,794,754 | \$ (396,058) |
| Golden Tree Offshore Fund, Ltd. | (b) | 2,839,531 | 1,904,739 | 934,792 |
| Pointer Offshore Ltd. | (c) | 2,381,308 | 1,050,000 | 1,331,308 |
| Skybridge Multi-Advisor Hedge Fund | (a) | 1,233,331 | 1,276,212 | (42,881) |
| The Weatherlow Offshore Fund | (a) | 1,105,683 | 1,109,142 | (3,459) |
| Third Point Offshore Fund | (e) | 2,974,942 | 1,528,515 | 1,446,427 |
| Canyon Value Realization Fund | (g) | 2,785,195 | 2,425,000 | 360,195 |
| HPC Millennium Int'l Ltd. | (f) | 1,737,400 | 1,500,000 | 237,400 |
| MS Hamilton Lane | (h) | 715,141 | 696,281 | 18,860 |
| Total Nonpublicly Traded Securities | | <u>\$ 17,171,227</u> | <u>\$ 13,284,643</u> | <u>\$ 3,886,584</u> |

December 31, 2016

| Hedge Fund Description | | Fair Value | Cost | Cumulative Unrealized Appreciation (Depreciation) |
|--|-----|----------------------|----------------------|--|
| Blackstone Tactical Opportunities Fund | (d) | \$ 1,597,885 | \$ 1,752,406 | \$ (154,521) |
| Golden Tree Offshore Fund, Ltd. | (b) | 2,429,814 | 1,654,738 | 775,076 |
| Pointer Offshore Ltd. | (c) | 2,042,286 | 1,050,000 | 992,286 |
| Skybridge Multi-Advisor Hedge Fund | (a) | 1,797,345 | 2,071,286 | (273,941) |
| The Weatherlow Offshore Fund | (a) | 2,274,776 | 1,809,142 | 465,634 |
| Third Point Offshore Fund | (e) | 2,528,447 | 1,528,515 | 999,932 |
| Canyon Value Realization Fund | (g) | 1,243,424 | 1,175,000 | 68,424 |
| HPC Millennium Int'l Ltd. | (f) | 1,630,865 | 1,500,000 | 130,865 |
| Total Nonpublicly Traded Securities | | <u>\$ 15,544,842</u> | <u>\$ 12,541,087</u> | <u>\$ 3,003,755</u> |

- (a) These funds have no lock-up restrictions, nor any liquidity restrictions greater than 65 days, if any.
- (b) It has a 12-month initial lockup (purchased during 2012) and quarterly liquidity with a 90-day notice.
- (c) It has a 24-month initial lockup (purchased during 2012) and semi-annual liquidity with written notice by March 15th and September 15th.
- (d) It has a 36-month initial lockup (purchased during 2013). Unfunded capital commitments totaled \$313,659 and \$355,989 for 2017 and 2016. Quarterly liquidity with 90 day notice.
- (e) The lock up restriction has expired and quarterly liquidity with a 65 day notice.
- (f) Quarterly withdrawals with 95 day notice. Withdrawals are limited to 25% of partners' capital.
- (g) Quarterly withdrawals with notice being required to be given by the 20th calendar day of the first month of the applicable fiscal quarter. Withdrawals are limited to 25% of partners' capital.
- (h) Subject to certain lock-up and liquidity restrictions greater than 65 days. Unfunded capital commitment is \$2,301,699. It has a 12-month initial lockup (purchased during 2017) and quarterly liquidity with 90 day notice.

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 6 INVESTMENTS (CONTINUED)

Fair Value Hierarchy Measurements

The above investments were classified as follows at December 31:

| | 2017 | | | Total |
|---|----------------------|-------------|-------------|----------------------|
| | Level 1 | Level 2 | Level 3 | |
| Short-Term Investment Funds | \$ 2,159,144 | \$ - | \$ - | \$ 2,159,144 |
| Fixed Income Mutual Funds-Domestic | 11,508,891 | - | - | 11,508,891 |
| Equity Mutual Funds-Domestic | 10,442,614 | - | - | 10,442,614 |
| Equity Mutual Funds-International | 19,124,624 | - | - | 19,124,624 |
| Stocks-Domestic | 4,571,663 | - | - | 4,571,663 |
| Subtotal | <u>47,806,936</u> | <u>-</u> | <u>-</u> | <u>47,806,936</u> |
| Investments Measured at Net Asset Value | - | - | - | 17,171,227 |
| Total | <u>\$ 47,806,936</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 64,978,163</u> |

| | 2016 | | | Total |
|---|----------------------|-------------|-------------|----------------------|
| | Level 1 | Level 2 | Level 3 | |
| Short-Term Investment Funds | \$ 1,754,846 | \$ - | \$ - | \$ 1,754,846 |
| Fixed Income Mutual Funds-Domestic | 7,527,174 | - | - | 7,527,174 |
| Equity Mutual Funds-Domestic | 6,767,183 | - | - | 6,767,183 |
| Equity Mutual Funds-International | 12,416,290 | - | - | 12,416,290 |
| Stocks-Domestic | 7,265,710 | - | - | 7,265,710 |
| Subtotal | <u>35,731,203</u> | <u>-</u> | <u>-</u> | <u>35,731,203</u> |
| Investments Measured at Net Asset Value | - | - | - | 15,544,842 |
| Total | <u>\$ 35,731,203</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 51,276,045</u> |

Transfers between Levels 1 and 2 generally related to whether a market becomes active or inactive. Transfers between Level 2 and 3 generally relate to a change in the liquidity restrictions of the private investment companies. The Level 3 Investments in which ACH historically invested generally use the capital balance or net asset value of underlying funds as a primary significant unobservable input in their valuations; however, adjustments to the reported capital balance may be made on various factors, including, but not limited to, the attributes of the interest held, including the rights and obligations, any restrictions or illiquidity of such interest, any potential callbacks by the Investment Partnership, changes in the investment funds' lock-up periods, and the fair value of the underlying investment portfolio or other assets and liabilities.

Mineral Interests and Real Estate

Investments in mineral interests and real estate are carried at the lower of cost or estimated fair value. The balance reflected on the combined statement of financial condition of \$19,993,619 and \$22,387,326 represents amortized cost since historical cost is considered a stronger indicator of fair value due to availability of fair value information and discrepancies in bank trustee calculations due to the timing of transfers of mineral rights between bank trustees. During the years ended December 31, 2017 and 2016, there were no purchases of mineral interests or real estate. However, sales of \$3,660,711 of real estate held during 2017 occurred with a resulting gain on sale of \$2,002,445.

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 6 INVESTMENTS (CONTINUED)

Investment Returns

The following schedules summarize the investment returns, on all investments, for the years ended December 31:

| | <u>2017</u> | <u>2016</u> |
|---|---------------------|---------------------|
| Mineral Income | \$ 5,211,440 | \$ 4,302,331 |
| Real Estate Income | - | 8,082 |
| Less: Depletion | (735,441) | (494,680) |
| Less: Mineral Expense | (574,854) | (334,844) |
| Less: Real Estate Expense | (533) | (8,567) |
| Net Mineral and Real Estate Income | <u>\$ 3,900,612</u> | <u>\$ 3,472,322</u> |
| Dividends and Interest | \$ 829,748 | \$ 995,756 |
| Less: Investment Advisory and Bank Fees | (479,899) | (427,067) |
| Net Investment Income | <u>\$ 349,849</u> | <u>\$ 568,689</u> |
| Net Realized Gains on Investment Securities | \$ 2,725,180 | \$ 814,524 |
| Net Realized Gains on Sale of Other Assets Held for Investment | 2,002,445 | - |
| Net Unrealized Gains on Investment Securities | <u>4,427,970</u> | <u>445,285</u> |
| Net Realized and Unrealized Gains on Investments | <u>\$ 9,155,595</u> | <u>\$ 1,259,809</u> |

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 7 BENEFICIAL INTEREST IN TRUST

ACH has a beneficial interest in the trust. ACH's share of the net assets of the Trust is reflected at estimated fair value. The composition of ACH's share of the net assets of the Trust as of December 31, 2017 and 2016 is as follows:

| <u>December 31, 2017</u> | |
|-----------------------------|----------------------|
| Short-Term Investment Funds | \$ 419,302 |
| Equities | 7,941,207 |
| Fixed Income Securities | 1,331,847 |
| Hedge Funds | 1,134,354 |
| Real Estate | 1,406 |
| Commodities | 109,028 |
| Totals | <u>\$ 10,937,144</u> |
| | |
| <u>December 31, 2016</u> | |
| Short-Term Investment Funds | \$ 315,485 |
| Equities | 6,329,502 |
| Fixed Income Securities | 1,291,502 |
| Hedge Funds | 925,889 |
| Real Estate | 569,955 |
| Commodities | 296,762 |
| Totals | <u>\$ 9,729,095</u> |

A reconciliation of the change in the fair values of Level 3 investments is as follows:

| | Changes in Level 3 Fair Values |
|---|-----------------------------------|
| Beginning Balance, December 31, 2016 | \$ 9,729,095 |
| Unrealized Gains and Losses | 1,652,977 |
| Sales and Distributions of Capital and Reinvested Earnings | (444,928) |
| Ending Balance, December 31, 2017 | <u>\$ 10,937,144</u> |

ACH received cash distributions of \$444,928 and \$408,128 and recognized an unrealized increase in the value of the trust of \$1,652,976 and \$501,149 during the years ended December 31, 2017 and 2016 resulting in a net increase in value of beneficial interest in trust assets of \$1,208,048 and \$93,021.

During the final quarter of 2014, the trust elected to distribute all of its underlying mineral rights to its two beneficiaries. Accordingly, ACH received its proportion of the minerals holdings and related income streams directly from the Trust into its own custodianship during 2015 after applicable transfers of title and changes in purchasers of record were completed. Such minerals were recorded at their fair value as of the date of transfer of \$21,222,881, and are presented in the combined statement of financial position in Mineral Interests and Real Estate.

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 8 NOTE RECEIVABLE

At December 31, 2016, ACH had a note receivable from BOA Investment Fund III, LLC in the amount of \$9,070,750 with interest payable annually at 1%. During 2017, ACH unwound its New Market Tax Credit arrangement which resulted in settlement of the note receivable with BOA Investment Fund III, LLC. As of December 31, 2017 the note receivable balance from BOA Investment Fund III, LLC was \$-0-.

During 2017, ACH closed on a new market tax credit arrangement resulting in a note receivable from Chase NMTC ACH Investment Fund in the amount of \$9,771,940 with interest payable annually at 1%. Principal and interest payments of the note are to commence in June 2018 with final payment due December 2044. As part of the arrangement, the notes may be paid off early at a set time in the arrangement, wherein a significant portion of the debt may be forgiven through the utilization of the new market tax credits. The note is unsecured. This note receivable originated with the issuance of certain debt instruments reflected in Note 11 to the combined financial statements. However, there is not a right of offset with these debt instruments.

NOTE 9 PROPERTY AND EQUIPMENT

Property and equipment is comprised of the following as of December 31:

| | <u>2017</u> | <u>2016</u> |
|-----------------------------------|----------------------|----------------------|
| Land | \$ 2,380,199 | \$ 2,279,597 |
| Buildings and Improvements | 27,791,390 | 27,173,012 |
| Furniture, Fixtures and Equipment | 1,688,212 | 1,297,843 |
| Automobiles | 648,427 | 557,053 |
| Construction in Progress | 5,328,941 | 724,010 |
| Total Property and Equipment | <u>37,837,169</u> | <u>32,031,515</u> |
| Less: Accumulated Depreciation | (7,837,432) | (6,886,591) |
| Net Property and Equipment | <u>\$ 29,999,737</u> | <u>\$ 25,144,924</u> |

NOTE 10 LINE OF CREDIT

ACH maintains a line of credit with a financial institution which has a maximum amount of \$17,953,377 and an open-ended maturity. Interest is payable monthly at the LIBOR rate plus 1.25%. The interest rate was 3.32% at December 31, 2017 and 2.48% at June 30, 2017. The line of credit is currently secured by ten of ACH's sub-investment accounts with a fair value at December 31, 2017 of \$23,180,283 (the financial institution calculates a borrowing base of 70% to 100% on this amount based upon the type of underlying investments). There was \$4,813,652 and \$2,450,124 outstanding on the line of credit as of December 31, 2017 and 2016, respectively.

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016**

NOTE 11 NEW MARKET TAX CREDIT ARRANGEMENT

ACH entered into new market tax credit transactions during the year ended December 31, 2017 and create a new entity, Landowner II, as a result. The NMTC program was designed to make investment capital available to businesses in qualifying low-income communities, to create jobs and spur additional economic development. Privately managed investment institutions, or Community Development Entities (CDEs), make loans and capital investments in businesses in underserved areas. Further detail of the transactions are described in Notes 8 and 12.

NOTE 12 NOTES PAYABLE

After the seven-year NMTC period expired on June 5, 2017, ACH exercised its option for early repayment of certain notes payable and unwound its New Market Tax Credit arrangement from 2010 with Bank of America CDE III, LLC and BOA Investment Fund, LLC. In settlement of this arrangement notes payable in the amount of \$13,000,000 were redeemed with a cash payment of \$124,146 (of which \$39,293 represented principal and the remainder represented interest and fees), settlement of a note receivable held by ACH Child and Family Services of \$9,070,750, and forgiveness of the remaining \$3,889,957 in accordance with the terms of the original agreement. A gain in the amount of, \$3,889,957 was recorded on the transaction as a result of the loan forgiveness.

ACH, specifically ACH Landowner, was obligated on the following notes payable as of December 31:

| <u>Payable to and Terms</u> | <u>2017</u> | <u>2016</u> |
|--|--------------------|-----------------------------|
| Bank of America CDE III, interest accrued monthly, paid annually, at 1.00% until June 4, 2018, then principal and interest is due annually until maturity at June 4, 2047. | \$ - | \$ 9,070,750 |
| Bank of America CDE III, interest accrued monthly, paid annually, at 2.00% until June 1, 2018, then principal and interest is due annually until maturity at June 4, 2047. | <u>-</u> | <u>3,929,250</u> |
| Total Notes Payable | <u><u>\$ -</u></u> | <u><u>\$ 13,000,000</u></u> |

ACH and an unrelated third party lender entered into the new market tax credit transaction, where in ACH loaned \$9,771,940 and the third party lender loaned \$4,818,060 to Chase NMTC ACH Investment Fund LLC during the year ended December 31, 2017. Chase NMTC then lent the funds to two different CDEs (CNMC Sub-CDE LLC and Business Loan Conduit No. 27 LLC), who separately loaned funds to ACH's subsidiary, Landowner II in the amount of \$13,940,000. This was accomplished through four different QLICI loans as noted below. The loans have subjected ACH and Landowner II to certain restrictive covenants. Management believes they are in compliance with all covenants.

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016**

NOTE 12 NOTES PAYABLE (CONTINUED)

After the seven year NMTC period expires, it is anticipated that the CDEs will liquidate and distribute their assets to the Chase NMTC ACH Investment Fund LLC. It is also anticipated that ACH will acquire the interests in the Chase NMTC ACH Investment Fund LLC, and that the investment fund will be liquidated. After the exit transactions are completed, ACH will be the holder of a portion of the NMTC Loan, and such loan will be eliminated for reporting purposes because such loan will be owed by the subsidiary to ACH.

ACH, specifically ACH Landowner II, was obligated on the following notes payable as of December 31:

| <u>Payable to and Terms</u> | <u>2017</u> | <u>2016</u> |
|--|-----------------------------|--------------------|
| CNMC Sub-CDE CDE Loan A, interest accrued monthly, paid annually, at 0.705% until June 4, 2018, then principal and interest is due annually until maturity at December 1, 2046. | \$ 792,840 | \$ - |
| CNMC Sub-CDE CDE Loan B, interest accrued monthly, paid annually, at 0.705% until June 4, 2018, then principal and interest is due annually until maturity at December 1, 2046. | 407,160 | - |
| Business Loan Conduit 27, CDE Loan A, interest accrued monthly, paid annually, at 0.705% until June 4, 2018, principal and interest is due annually until maturity at then December 1, 2046. | 8,979,100 | - |
| Business Loan Conduit 27, CDE Loan B, interest accrued monthly, paid annually, at 0.705% until June 4, 2018, principal and interest is due annually until maturity at then December 1, 2046. | <u>3,760,900</u> | <u>-</u> |
| Total Notes Payable | <u><u>\$ 13,940,000</u></u> | <u><u>\$ -</u></u> |

The notes payable are due in the following installments as of December 31, 2017:

| <u>Due in Year Ending</u> | <u>Amount</u> |
|---------------------------|-----------------------------|
| 2018 | \$ - |
| 2019 | - |
| 2020 | - |
| 2021 | - |
| 2022 | - |
| Thereafter | <u>13,940,000</u> |
| Total Notes Payable | <u><u>\$ 13,940,000</u></u> |

All of the above notes are secured by the deed of trust on certain buildings of the Wichita property.

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016**

NOTE 13 TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets were restricted for the following purposes as of December 31:

| | 2017 | 2016 |
|--|--------------|--------------|
| Capital Campaign - Basketball Court and Playground Equipment | \$ 20,000 | \$ 20,000 |
| Capital Campaign - Dining Hall | - | 2,250,000 |
| Innovations Plan | 2,300,000 | - |
| Morris Home | 125,000 | 100,000 |
| Wellness Program | 15,740 | 20,000 |
| School Supplies | - | 491 |
| Wedgwood Sensory Station Project | 2,980 | - |
| Foster Care First Night Bags | 4,026 | - |
| LIFE Connections Mentoring Program | 2,517 | - |
| | \$ 2,470,263 | \$ 2,390,491 |

NOTE 14 PERMANENTLY RESTRICTED NET ASSETS AND ENDOWMENT FUNDS

The board of directors of ACH has interpreted the State Prudent Management of Institutional Funds Act (SPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary.

As a result of this interpretation, ACH classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument as the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by ACH in a manner consistent with the standard of prudence prescribed by SPMIFA. In accordance with SPMIFA, ACH considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1) The duration and preservation of the fund.
- 2) The purposes of ACH and the donor-restricted endowment fund.
- 3) General economic conditions.
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and the appreciation of investments.
- 6) Other resources of ACH.
- 7) The investment policies of ACH.

Permanently restricted net assets are restricted to investments in perpetuity.

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 14 PERMANENTLY RESTRICTED NET ASSETS AND ENDOWMENT FUNDS
(CONTINUED)

Board-Designated Endowments

The board of directors had designated \$84,288,079 and \$76,110,297 at December 31, 2017 and 2016, respectively, of unrestricted net assets as a general endowment to support the mission of ACH. Since that amount resulted from an internal designation and is not donor-restricted, it is classified and reported as unrestricted net assets.

Donor-Designated Endowments

ACH's permanent endowment consists of three funds totaling \$948,867 established to assist in funding residential activities.

Return Objectives and Risk Parameters

ACH has a spending policy of appropriating for distribution each year 5% of the rolling average of the previous three audited calendar years' investment corpus. In establishing this policy, ACH considered the long-term expected investment return on its endowment. Accordingly, over the long-term, ACH expects the current spending policy to allow its general endowment fund to grow at an average of 4% annually. This is consistent with ACH's objective to maintain the purchasing power of the endowment assets as well as to provide additional real growth through investment return.

Strategies Employed for Achieving Objectives

To achieve that objective, ACH has adopted an investment policy that attempts to maximize total return consistent with an acceptable level of risk. Endowment assets are invested in a well-diversified asset mix, which includes equity and debt securities, that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution of 5%, while growing the fund if possible.

Accordingly, ACH expects its endowment assets, over time, to produce an average rate of return of approximately 9% annually. Actual returns in any given year may vary from this amount. Investment risk is measured in terms of the total endowment fund; investment assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017 AND 2016

NOTE 14 PERMANENTLY RESTRICTED NET ASSETS AND ENDOWMENT FUNDS (CONTINUED)

Composition of and changes in endowment net assets for the years ended December 31 were as follows:

| | 2017 | | | Total |
|--|----------------------|------------------------|------------------------|----------------------|
| | Board Designated | Temporarily Restricted | Permanently Restricted | |
| Endowment Net Assets - Beginning of Year | \$ 76,110,297 | \$ - | \$ 948,867 | \$ 77,059,164 |
| Investment from ACH Designated by Board to Endowment | 45,654 | - | - | 45,654 |
| Investment Income, Net of Fees | 345,541 | 4,308 | - | 349,849 |
| Mineral and Real Estate Properties, Net of Expenses | 3,853,108 | 47,504 | - | 3,900,612 |
| Net Realized and Unrealized Gains on Investments | 9,043,049 | 112,546 | - | 9,155,595 |
| Legal Expenses on Real Estate | (41,653) | (518) | - | (42,171) |
| Amounts Transferred for Expenditure | (5,067,917) | (163,840) | - | (5,231,757) |
| Endowment Net Assets, End of Year | <u>\$ 84,288,079</u> | <u>\$ -</u> | <u>\$ 948,867</u> | <u>\$ 85,236,946</u> |

| | 2016 | | | Total |
|--|----------------------|------------------------|-------------------|----------------------|
| | Board Designated | Temporarily Restricted | Donor Designated | |
| Endowment Net Assets - Beginning of Year | \$ 54,649,097 | \$ - | \$ 948,867 | \$ 55,597,964 |
| Investment from ACH Designated by Board to Endowment | 21,222,881 | - | - | 21,222,881 |
| Investment Income, Net of Fees | 558,983 | 9,706 | - | 568,689 |
| Mineral and Real Estate Properties, Net of Expenses | 3,413,061 | 59,261 | - | 3,472,322 |
| Net Realized and Unrealized Gains on Investments | 1,238,308 | 21,501 | - | 1,259,809 |
| Legal Expenses on Real Estate | (5,273) | (92) | - | (5,365) |
| Amounts Transferred for Expenditure | (4,966,760) | (90,376) | - | (5,057,136) |
| Endowment Net Assets, End of Year | <u>\$ 76,110,297</u> | <u>\$ -</u> | <u>\$ 948,867</u> | <u>\$ 77,059,164</u> |

NOTE 15 EMPLOYEE BENEFIT PLAN

ACH sponsors a 401(k) plan for all qualified employees. ACH matches employee contributions at a rate of \$1.00 for each employee dollar up to 3% of the employee's salary and then an additional \$0.50 for each employee dollar up to an additional 2% of the employee's salary. Employer contributions to the Plan amounted to \$213,900 and \$182,975 during the years ended December 31, 2017 and 2016, respectively.

NOTE 16 SUBSEQUENT EVENTS

In March of 2018, ACH purchased land adjacent to its current location for a total cost of \$1,720,801.

ACH currently has a contract for construction/renovation of projects on its campus. The future amount to be billed in 2018 under this contract is \$467,654.

ACH has evaluated subsequent events through September 20, 2018, which is the date that combined financial statements were available to be issued.

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Board of Directors
ACH Child and Family Services and Affiliates

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the combined financial statements of ACH Child and Family Services and Affiliates (ACH), which comprise the combined statement of financial position as of December 31, 2017, and the related combined statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the combined financial statements, and have issued our report thereon dated September 20, 2018.

Internal Control over Financial Reporting

In planning and performing our audit of the combined financial statements, we considered ACH's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the combined financial statements, but not for the purpose of expressing an opinion on the effectiveness of ACH's internal control. Accordingly, we do not express an opinion on the effectiveness of ACH's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether ACH’s combined financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization’s internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering ACH’s internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



CliftonLarsonAllen LLP

Fort Worth, Texas
September 20, 2018



**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON
INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE
AND THE UGMS STATE OF TEXAS SINGLE AUDIT CIRCULAR**

Board of Directors
ACH Child and Family Services and Affiliates

Report on Compliance for Each Major Program

We have audited ACH Child and Family Services and Affiliates' (ACH) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the Texas Governor's Office of Budget and Planning *Uniform Grant Management Standards (UGMS)*, which includes the *State of Texas Single Audit Circular*, that could have a direct and material effect on each of ACH's major federal and state programs for the year ended December 31, 2017. ACH's major federal and state programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of ACH's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administration Requirements, Cost Principles, Audit Requirements for Federal Awards* (Uniform Guidance), *Audits of States, Local Governments, and Non-profit Organizations*; and the *UGMS State of Texas Single Audit Circular* (the Circular). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about ACH's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of ACH's compliance with those requirements.

Opinion on Each Major Federal and State Program

In our opinion, ACH Child and Family Services and Affiliates complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended December 31, 2017.

Report on Internal Control Over Compliance

Management of ACH is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit, we considered ACH's internal control over compliance with the requirements that could have a direct and material effect on a major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major program and to test and report on internal control over compliance in accordance with the Uniform Guidance and the State of Texas Single Audit Circular, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion of the effectiveness on ACH's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, noncompliance with a type of compliance requirement of a federal and state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in the internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and the State of Texas Single Audit Circular. Accordingly, this report is not suitable for any other purpose.



CliftonLarsonAllen LLP

Fort Worth, Texas
September 20, 2018

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
SCHEDULE OF FINDINGS AND QUESTIONED COSTS ON
FEDERAL AND STATE AWARDS
YEARS ENDED DECEMBER 31, 2017**

SECTION I – SUMMARY OF AUDITORS’ RESULTS

Financial Statements

Type of auditors’ report issued: Unmodified

Internal control over financial reporting:

- Material weakness(es) identified? yes X no
- Significant deficiency(ies) identified? yes X none reported

Noncompliance material to combined financial statements noted?

 yes X no

Federal Awards

Internal control over major programs:

- Material weakness(es) identified? yes X no
- Significant deficiency(ies) identified? yes X none reported

Type of auditors’ report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR section 200.516?

 yes X no

Identification of major programs:

| <u>CFDA Number(s)</u> | <u>Name of Federal or State Program or Cluster</u> |
|-----------------------|--|
| 93.658 | Foster Care Title IV-E |
| 93.558 | Temporary Assistance for Needy Families |
| 93.556 | Promoting Safe and Stable Families |

Dollar threshold used to distinguish between type A and type B programs:

 \$ 750,000

Auditee qualified as low-risk auditee?

 X yes no

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
SCHEDULE OF FINDINGS AND QUESTIONED COSTS ON
FEDERAL AND STATE AWARDS (CONTINUED)
YEARS ENDED DECEMBER 31, 2017**

SECTION II – FINANCIAL STATEMENT FINDINGS

Our audit did not disclose any matters required to be reported in accordance with *Government Auditing Standards*.

SECTION III – FINDINGS AND QUESTIONED COSTS – MAJOR FEDERAL PROGRAMS

Our audit did not disclose any matters required to be reported in accordance with 2 CFR 200.516(a).

SECTION IV – PRIOR YEAR MAJOR FEDERAL PROGRAM FINDINGS

There were no findings in the prior year that were required to be reported in accordance with 2 CFR 200.516(a).

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
YEARS ENDED DECEMBER 31, 2017**

| | Federal CFDA Number | Grant Number | Expenditures Passed through to Subrecipients | Federal Expenditures |
|---|---------------------------|-----------------|--|-------------------------|
| U.S. Department of Health and Human Services | | | | |
| Direct Programs: | | | | |
| HOPE Street Outreach | 93.557 | 90YO2246/01 | \$ - | \$ 122,236 |
| | 93.557 | 90YO2246/02 | - | 48,770 |
| Basic Center Programs for Runaway and Homeless Youth/Shelter | | | | |
| | 93.623 | 90CY6619-03 | - | 143,359 |
| | 93.623 | 90CY6906-01 | - | 48,974 |
| Total Basic Center Programs | | | - | 192,333 |
| Total Direct Programs | | | - | 363,339 |
| Pass-through Programs from: | | | | |
| Texas Department of Family and Protective Services - | | | | |
| Foster Care Title IV-E | 93.658 | 24118890 | 11,368,443 | 11,368,443 |
| Temporary Assistance for Needy Families (Cluster) | 93.558 | 24118890 | 13,737,151 | 13,737,151 |
| Promoting Safe and Stable Families | 93.556 | 24118890 | 931,686 | 931,686 |
| Chafee Foster Care Independence Program | 93.674 | 24118890 | 90,812 | 90,812 |
| Total Texas Department of Family and Protective Services | | | 26,128,092 | 26,128,092 |
| Total Pass-through Programs | | | 26,128,092 | 26,128,092 |
| Total U.S. Department of Health and Human Services | | | 26,128,092 | 26,491,431 |
| U.S. Department of Housing and Urban Development | | | | |
| Direct Programs | | | | |
| Continuum of Care/Families Together - Supportive Housing | 14.235 | 3252201 | - | 32,854 |
| Total Direct Programs | | | - | 32,854 |
| Pass-through Programs from: | | | | |
| Tarrant County Community Development Division - | | | | |
| Emergency Shelter Grants Program | 14.231 | E-16-UC-48-0001 | - | 6,002 |
| | 14.231 | E-17-UC-48-0001 | - | 17,899 |
| Total Pass-through Programs | | | - | 23,901 |
| Total U.S. Department of Housing and Urban Development | | | - | 56,755 |
| Department of Homeland Security | | | | |
| Pass-through Programs from: | | | | |
| Tarrant County - Emergency Food and Shelter Board | 97.024 | Phase 33 | - | 20,000 |
| Total Pass-through Programs - Department of Homeland Security | | | - | 20,000 |
| Total Federal and State Awards | | | \$ 26,128,092 | \$ 26,568,186 |

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
DECEMBER 31, 2017**

NOTE 1 BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal and state awards includes the federal and state grant activity of ACH Child and Family Services and Affiliates and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the UGMS State of Texas Single Audit Circular. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of the basic combined financial statements.

NOTE 2 SUBRECIPIENTS AND CONTRACTORS

During the year, ACH operated as the monitoring and administrative agent of a large contract for the Texas Department of Family and Protective Services. Responsibilities under this contract included the monitoring of contracting agencies with which its program placed foster children. Of the federal and state expenditures in the attached schedule, \$26,128,092 was provided to these contracting foster agencies for the year ended December 31, 2017.

NOTE 3 NONCASH ASSISTANCE

ACH did not receive any noncash assistance from federal or state awards for the year ended December 31, 2017.

NOTE 4 LOANS

At year-end, ACH had no loans or loan guarantees outstanding with federal or state awarding agencies.

NOTE 5 STATE AWARDS

State awards received by ACH during the year consisted of federal pass through funds commingled with state general revenue funds from the State of Texas or state funds only. ACH did not receive any state awards during the year that consisted of federal pass through funds only.

NOTE 6 INDIRECT COST RATES

ACH has elected to use the 10 percent de minimus indirect cost rate on selected contracts as agreed upon with those grantors. For its remaining federal and state contracts, it continues to use the rates negotiated individually with its grantors for that specific contract.

**INDEPENDENT AUDITORS' REPORT
ON COMBINING INFORMATION**

The Board of Directors
ACH Child and Family Services and Affiliates
Fort Worth, Texas

We have audited the combined financial statements of ACH Child and Family Services and Affiliates (ACH) as of and for the year ended December 31, 2017 and have issued our report thereon date September 20, 2018, which contained an unmodified opinion on those combined financial statements. Our audit was performed for the purpose of forming an opinion on the combined financial statements as a whole. The combining statement of financial position and combining statement of activities are presented for the purpose of additional analysis and are not a required part of the combined financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the combined financial statements. The information has been subjected to the auditing procedures applied in the audit of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or to the combined financial statements themselves, and additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the combined financial statements as a whole.



CliftonLarsonAllen LLP

Fort Worth, Texas
September 20, 2018

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
COMBINING STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2017**

| | ACH Child and Family Services | All Church Home for Children Foundation | ACH Landowner | ACH Landowner II | Eliminations | Total |
|--|----------------------------------|---|----------------------|----------------------|------------------------|-----------------------|
| ASSETS | | | | | | |
| Cash and Cash Equivalents | \$ 3,698,244 | \$ 275,379 | \$ 95,467 | 288,783 | \$ - | \$ 4,357,873 |
| Restricted Cash | - | - | - | 2,342,142 | - | 2,342,142 |
| Cash Restricted for Capital Improvements | 20,000 | - | - | - | - | 20,000 |
| Grants Receivable, Net of Allowance for Doubtful Accounts of \$85,813 | 9,375,558 | - | - | - | - | 9,375,558 |
| Accrued Interest Receivable | - | - | - | - | - | - |
| Other Receivables | 22,285 | - | - | - | 10,215 | 32,500 |
| Prepaid Expenses and Other Assets | 179,459 | - | - | - | - | 179,459 |
| Easement Asset | - | - | - | 548,860 | (548,860) | - |
| Promises to Give, Net of Discount of \$84,009 | 894,491 | - | - | - | - | 894,491 |
| Investments - Publicly Traded/Listed Securities | - | 47,806,936 | - | - | - | 47,806,936 |
| Investments - Nonpublicly Traded | - | 17,171,227 | - | - | - | 17,171,227 |
| Mineral Interest and Real Estate, Net | - | 19,993,619 | - | - | - | 19,993,619 |
| Economic Interests in Affiliates | 97,083,239 | - | - | - | (97,083,239) | - |
| Beneficial Interest in Trust | 10,937,144 | - | - | - | - | 10,937,144 |
| Note Receivable | 9,771,940 | - | - | - | - | 9,771,940 |
| Property and Equipment, Net | 6,015,121 | - | 12,370,791 | 11,362,324 | 251,501 | 29,999,737 |
| Total Assets | \$ 137,997,481 | \$ 85,247,161 | \$ 12,466,258 | \$ 14,542,109 | \$ (97,370,383) | \$ 152,882,626 |
| LIABILITIES AND NET ASSETS | | | | | | |
| LIABILITIES | | | | | | |
| Accounts Payable and Accrued Liabilities | \$ 6,242,673 | \$ 10,215 | \$ - | \$ 1,233,676 | \$ 10,215 | \$ 7,496,779 |
| Line of Credit | 4,813,652 | - | - | - | - | 4,813,652 |
| Easement Liability | - | - | 548,860 | - | (548,860) | - |
| Notes Payable | - | - | - | 13,940,000 | - | 13,940,000 |
| Debt Issuance Costs, Unamortized Portion | - | - | - | (560,462) | - | (560,462) |
| Total Liabilities | 11,056,325 | 10,215 | 548,860 | 14,613,214 | (538,645) | 25,689,969 |
| NET ASSETS | | | | | | |
| Unrestricted: | | | | | | |
| Undesignated | 39,233,947 | - | 11,917,398 | (71,105) | (11,594,792) | 39,485,448 |
| Board Designated Endowment | 84,288,079 | 84,288,079 | - | - | (84,288,079) | 84,288,079 |
| | 123,522,026 | 84,288,079 | 11,917,398 | (71,105) | (95,882,871) | 123,773,527 |
| Temporarily Restricted | 2,470,263 | - | - | - | - | 2,470,263 |
| Permanently Restricted | 948,867 | 948,867 | - | - | (948,867) | 948,867 |
| Total Net Assets | 126,941,156 | 85,236,946 | 11,917,398 | (71,105) | (96,831,738) | 127,192,657 |
| Total Liabilities and Net Assets | \$ 137,997,481 | \$ 85,247,161 | \$ 12,466,258 | \$ 14,542,109 | \$ (97,370,383) | \$ 152,882,626 |

**ACH CHILD AND FAMILY SERVICES AND AFFILIATES
COMBINING STATEMENT OF ACTIVITIES
DECEMBER 31, 2017**

| | ACH Child and Family Services | All Church Home for Children Foundation | ACH Landowner | ACH Landowner II | Eliminations | Total |
|--|----------------------------------|---|----------------------|---------------------|------------------------|-----------------------|
| PUBLIC SUPPORT | | | | | | |
| Contributions | \$ 3,964,967 | \$ - | \$ - | \$ - | \$ - | \$ 3,964,967 |
| Capital Campaign Contributions | 1,168,313 | - | - | - | - | 1,168,313 |
| Estates and Trusts | 125,000 | - | - | - | - | 125,000 |
| Special Events, Net of Direct Costs of \$125,035 | 194,030 | - | - | - | - | 194,030 |
| Total Public Support | 5,452,310 | - | - | - | - | 5,452,310 |
| REVENUE AND INVESTMENT RETURNS | | | | | | |
| Program Service Fee | 52,850,636 | - | - | - | - | 52,850,636 |
| Government Grant Income | 450,095 | - | - | - | - | 450,095 |
| Rental and Other Income | 320,032 | - | 185,000 | 88,453 | (216,327) | 377,158 |
| Interest and Other Income | 193,214 | - | 175 | 3,684 | - | 197,073 |
| Net Income from Affiliates | 25,026,499 | - | - | - | (25,026,499) | - |
| Mineral and Real Estate Properties, Net | - | 3,900,612 | - | - | - | 3,900,612 |
| Investment Income, Net | - | 349,849 | - | - | - | 349,849 |
| Realized and Unrealized Gains(Losses) on Investments, Net | - | 7,153,150 | - | - | - | 7,153,150 |
| Realized Gain on Sale of Assets | - | 2,002,445 | - | - | - | 2,002,445 |
| Gain on Forgiveness of Debt | - | - | 3,889,957 | - | - | 3,889,957 |
| Realized Gain(Loss) on Disposition, Net | 413,180 | - | (638,104) | - | 251,501 | 26,577 |
| Loss on Forgiveness of Receivable Due From BOA Investment Fund III - See Note 8 | (9,157,108) | - | - | - | - | (9,157,108) |
| Gain on Forgiveness of Payable Due To BOA CDE 3 - See Note 1 | - | - | 9,157,108 | - | - | 9,157,108 |
| Changes in Value of Beneficial Interest in Trust Assets | 1,652,976 | - | - | - | - | 1,652,976 |
| Total Revenue and Investment Returns | 71,749,524 | 13,406,056 | 12,594,136 | 92,137 | (24,991,325) | 72,850,528 |
| Total Public Support, Revenue and Investment Returns | 77,201,834 | 13,406,056 | 12,594,136 | 92,137 | (24,991,325) | 78,302,838 |
| EXPENSES | | | | | | |
| Program Services | 57,863,197 | - | 363,270 | 106,970 | (216,327) | 58,117,110 |
| General and Administrative | 3,529,253 | 42,171 | 402,776 | 150,643 | - | 4,124,843 |
| Fundraising | 1,470,745 | - | - | - | - | 1,470,745 |
| Total Expenses | 62,863,195 | 42,171 | 766,046 | 257,613 | (216,327) | 63,712,698 |
| CHANGE IN NET ASSETS | | | | | | |
| | 14,338,639 | 13,363,885 | 11,828,090 | (165,476) | (24,774,998) | 14,590,140 |
| Net Assets - Beginning of Year | 112,602,517 | 77,059,164 | 89,308 | - | (77,148,472) | 112,602,517 |
| Increase in Investment in Affiliates | - | 45,654 | - | 94,371 | (140,025) | - |
| Distributions Between ACH and Affiliates | - | (5,231,757) | - | - | 5,231,757 | - |
| NET ASSETS - END OF YEAR | \$ 126,941,156 | \$ 85,236,946 | \$ 11,917,398 | \$ (71,105) | \$ (96,831,738) | \$ 127,192,657 |